We know there is no shortage of truly inspiring and sustainable projects, both large and small, around the world. What we need now is ways to move those initiatives forward in ways that transform the deeper root issues of our evolving economy. What new partnerships and collaborative models are needed? This is the time to link up the leading pioneers across systems and sectors.

Imagine the potential of connecting many of the inspiring currently ongoing efforts so that we can successfully co-create an economy that generates wellbeing for all.

Welcome to 4.0 Lab
The 4.0 Lab aims to support and link pioneers of Food, Finance, Health, Learning, Leadership and the economy in order to help them to collaborate across sectors and build new platforms for advancing profound societal change.

Join us in June 2019 for an overnight meeting in Berlin
We invite you to join a small group of innovators for an explorative co-creation on this topic in Berlin. What do we observe in our sectors? What do we need as innovators to take a next step and increase our impact? The objective is to create an open dialogue about what action is needed in the coming 5 years in order to catalyze profound civilizational change.

This meeting is an invitation-only dialogue facilitated by Otto Scharmer and his team of the Presencing Institute. At the end of the meeting, participants decide whether and how to take a next step in this exploration.

Date & Venue
We will meet from 19 - 20 June, 2019 (lunch to lunch) in Berlin

Contact information
For logistical information, please contact Sarina at 4.0lab@presencing.com.
For questions regarding the content, intention and other details, please contact Katrin at kaeufer@mit.edu, or via phone: +1 617 372 7336

We are looking forward to welcoming you in Berlin!
Otto Scharmer and PI Team
# Four Stages of Systems Evolution:

## Four Operating Systems (OS)

<table>
<thead>
<tr>
<th>OS</th>
<th>Health</th>
<th>Learning</th>
<th>Farm/Food</th>
<th>Finance</th>
<th>Sustainability</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>1.0:</strong> Input and authority-centric</td>
<td>Tradiotional doctor-centric medicine</td>
<td>Traditional teacher-centric</td>
<td>Traditional farmer-centric</td>
<td>Traditional Financial Capital</td>
<td>Level 1: Alleviating projects</td>
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<tr>
<td><strong>2.0:</strong> Output and efficiency-centric</td>
<td>Evidence based medicine</td>
<td>Testing: Bulimia learning</td>
<td>Industrial agriculture: monoculture</td>
<td>Extractive Capital: externality blind</td>
<td>Level 2: Corporate practices</td>
</tr>
<tr>
<td><strong>3.0:</strong> Outcome- and user-centric</td>
<td>Patient-centric medicine</td>
<td>Learner-centric</td>
<td>Organic Ag: reduce negative footprint</td>
<td>Impact Investing: externality aware</td>
<td>Level 3: Business innovation</td>
</tr>
<tr>
<td><strong>4.0:</strong> Co-creative and eco-system-centric</td>
<td>Strengthening sources of well-being</td>
<td>Activate deep sources of learning</td>
<td>Food as medium for healing planet and people</td>
<td>Generative Capital: Systems Transformation</td>
<td>Level 4: Purpose driven (business as a movement)</td>
</tr>
</tbody>
</table>

For more information [click here](#)